# FEES, SCHOLARSHIPS AND ABATEMENTS COMMITTEE

## Terms of Reference

### 1 Constitution and purpose

1.1 The purpose of the Fees, Scholarships and Abatements Committee is to consider and make recommendations on the undergraduate and postgraduate tuition fees and scholarships for the University.

1.2 The Committee reports jointly to the University Executive and to the Finance Committee of the Court.

### 2 Remit

2.1 The remit of the Committee is to:

   a) Consider all tuition fees and scholarships for undergraduate, postgraduate taught and research programmes, and recommend fee levels for each academic session to the University Executive for approval by the Finance Committee;

   b) Develop and monitor the University’s policy on management of student fees and charges, including non-payment of tuition fees, reporting on those matters to the University Executive;

   c) Develop and monitor the University’s policy on the management of University scholarships;

   d) Develop and monitor the University’s process for transacting student fees and scholarships, to ensure accurate accounting treatment and income recognition;

   e) Make recommendations to the University Executive on all matters related to tuition fees; and

   f) Report to the University Executive on any matters requiring immediate action.

### 3 Composition and Membership

3.1 The Composition of the Committee shall include:

- Vice Principal and Provost (Chair)
- Global Academic Registrar
- Director of Strategic Planning and Performance
- Global Chief Financial Officer (or nominee)
- Global Chief Operating Officer (or nominee)
- Regional Director, MRAC, Dubai
- Head of Marketing and Student Recruitment, MRAC, Malaysia
- One representative from each School
- Student Records and Awards Manager
3.2 The Committee may co-opt members whom they consider have particular skills and experience which would assist the work of the Committee.

3.3 The Committee's current membership including co-options is as follows:

**Members**

Chair: Professor Mark Biggs, Vice-Principal and Provost  
Mr Paul Travill, Global Academic Registrar  
Ms Kirsty Scanlan, Director of Strategic Planning and Performance  
Mr Andrew Jefferson, Global Chief Financial Officer  
Ms Lucy Everest, Global Chief Operating Officer  
Ms Claire Roper-Browning, Regional Director, MRAC, Dubai  
Ms Jessica Lam Head of Marketing and Student Recruitment, MRAC, Malaysia  
Dr Grant Wright, Associate Professor, EGIS  
Ms Karen O’Sullivan, Finance Manager, TEX  
Mr Robbie McArthur, Finance Manager, MACS  
Mr Stewart Morris, Finance Manager, EPS  
Ms Brenda Ewen, Finance Manager, SoSS  
Ms Paula Westaby, Student Records and Awards Manager

Co-opted Members

Mr Michael Bates, Head of Student Recruitment  
Mr Brian Wilson, Head of Commercial  
Ms Lynsay Watson, Financial Operations Accountant, Finance  
Ms Petra O’Neil, Accountant

Clerk: Mr Phil Rowsby, Senior Governance Officer, Governance and Legal Services

4 **Committee Chair**

4.1 The Chair of the Committee shall be the Vice Principal and Provost

5 **Frequency**

5.1 The Committee usually meets six times a year.

5.2 Additional meetings may be held in order to meet business requirements at the request of the Chair of the Committee.

6 **Attendance at meetings**

6.1 In addition to the members, and associated with specific business, other members of staff and external participants may be invited to attend on an ad-hoc basis for particular agenda.

6.2 The Committee will maintain a record of attendance at each of its meetings and will include this information when reporting annually to the Finance Committee.
### 7 Reserved business

#### 7.1 There may be occasions when the Committee’s business is designated reserved (confidential).

#### 7.2 The record of matters which the Chair and the Committee are satisfied should be dealt with on a reserved basis will be recorded separately.

### 8 Reporting procedures

#### 8.1 The Committee shall submit reports, at least annually, to the University Executive and the Finance Committee based on the Committee minutes. The Chair shall approve the content of reports before release including the redaction of any information deemed necessary for reasons of confidentiality.

#### 8.2 Confidential minutes will be distributed to Members of the Committee.

#### 8.3 The Chair of the Committee will report to the University Executive on any matters which the Committee considers ought to be brought to the attention of the University Executive and on any matters requiring the approval of the University Executive.

#### 8.4 Matters requiring the approval of the University Executive and the Finance Committee will be highlighted in the Committee’s report.

#### 8.5 The Committee’s records (agenda, papers, minutes) are included in the University’s Freedom of Information Publication Scheme. Information will be readily accessible on request to members of the public under the terms of the Freedom of Information (Scotland) Act 2002 (FOI(S)A) with the exception of information which is deemed to be covered by a specific exemption under the Act.

#### 8.6 Minutes and reports of the Committee will denote those areas of reported business which are deemed to fall within the designation of information which is ‘exempt’ under the FOI(S)A.

### 9 Forward Planning

#### 9.1 The Committee will review its Terms of Reference annually and submit any recommendations for change to the University Executive, for onward recommendation to Finance Committee for formal approval.

#### 9.2 The Committee will set its meeting dates one year in advance, aligned to business needs, and will maintain an annual workload plan for the Committee.

### 10 Equality and Diversity

#### 10.1 The Committee exercises its responsibility, as far as possible, to promote diversity of representation within its membership and the membership of any
working groups. The Committee will also act, in carrying out the business of the Committee, to promote equality of opportunity for all.

11. Groups feeding into the Committee

None

12. Effectiveness and lifespan

Lifespan: ongoing

13. Actions that may be taken by the Committee

<table>
<thead>
<tr>
<th>The Committee may:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Note</td>
<td>Endorse</td>
</tr>
<tr>
<td>Receive</td>
<td>Recommend</td>
</tr>
<tr>
<td>Consider</td>
<td>Reject</td>
</tr>
</tbody>
</table>

14. Most appropriate minuting style

Traditional / formal minutes in accordance with internal University guidance.