

**HERIOT-WATT UNIVERSITY
COURT STRATEGY MEETING**

7 December 2022, 9.00 am - 5.00 pm, Followed by Dinner to 7.30pm

Meeting in the Scott Suite, Edinburgh Business School, Edinburgh Campus

STRATEGY 2025: Stabilise and Support; Transform; Grow

PROGRAMME

TIME:	TOPIC:	LED BY:
9.00 – 9.30	<p>COURT REGULAR BUSINESS - SEE AGENDA</p> <ul style="list-style-type: none"> • <i>Approval of Interim Outcome Agreement</i> • <i>Approval of Health and Safety Annual Report and Policy Statement</i> • <i>Update on Dubai Branch Accounts</i> 	<p>Mr Bruce Pritchard, Chair of Court</p> <p>Court members only</p>
9.30 - 9.45	<p>WELCOME COFFEE AND NETWORKING (in Private Dining Room)</p>	
9.45 – 10.00	<p>INTRODUCTION AND SCENE SETTING</p> <ul style="list-style-type: none"> • <i>Chair of Court will open the meeting</i> • <i>Principal will set the scene with reference to his Principal's Report – S2025 and focus on priorities and our framework of Stabilise and Support; Transform; and Grow</i> 	<ul style="list-style-type: none"> • Mr Bruce Pritchard, Chair of Court • Prof Richard Williams, Principal
10.00 – 11.00	<p>FLUX AND FUTURES FOR THE UK HIGHER EDUCATION LANDSCAPE</p> <ul style="list-style-type: none"> • <i>Talk and discussion with Nick Hillman, Director of HEPI</i> 	Mr Nick Hillman, Director of Higher Education Policy Institute (HEPI)
11.00 – 11.15	<p>Break (refreshments in Private Dining Room)</p>	
11.15 – 11.45	<p>ANNUAL REVIEW OF STRATEGIC PERFORMANCE AND RISK</p> <p><u>With reference to:</u></p> <ul style="list-style-type: none"> • <i>Updated Principal's Report to Court</i> • <i>Summary slides on SPIs and Strategic Risk overview</i> 	<ul style="list-style-type: none"> • Prof Mark Biggs, Vice-Principal • Ms Kirsty Scanlan, Director of Strategic Planning and Performance • Mr Jon Dye, Head of Assurance
11.45 – 12.45	<p>PATHWAYS FOR FUNDING OUR FUTURE: CAPITAL PLANNING</p> <ul style="list-style-type: none"> • <i>Presentation and discussion with a focus on prioritising student experience and initiatives that deliver sustainable financial return, featuring Student Accommodation</i> 	<ul style="list-style-type: none"> • Mr Andrew Jefferson, GCFO • Prof Heather McGregor, Vice-Principal (Dubai)
12.45 – 13.30	<p>LUNCH (in Private Dining Room, EBS)</p>	

TIME:	TOPIC:	LED BY:
13.30-14.30	<p>EXCELLING IN RESEARCH AND ENTERPRISE: BUILDING IMPACT THROUGH GLOBAL RESEARCH INSTITUTES (GRIs)</p> <ul style="list-style-type: none"> • <i>Context and key data on the GRI and funding landscape</i> • <i>Discussion with GRI leads on:</i> <ul style="list-style-type: none"> • <i>how do we maximise our GRI opportunities</i> • <i>what are the barriers to success and how can we address these</i> • <i>Feedback led by GRI leads</i> • <i>Closing comments DPs</i> <p><i>With reference to:</i></p> <ul style="list-style-type: none"> • <i>Update report on GRIs</i> 	<ul style="list-style-type: none"> • Prof Steve McLaughlin, Deputy Principal (Research and Impact) • Prof Gill Murray, Deputy Principal (Enterprise and Business) • Dr Fiona Armstrong, Director Research Engagement • Dr Tracy Shimmield, Director Lyell GRI • Prof Helen Hastie, Co-Academic Lead National Robotarium • Prof Yvan Petillot Co-Academic Lead National Robotarium • Prof Maiwenn Kersaudy-Kerhoas, Co-academic Lead Health and Care Engineering GRI • Prof Eddie Owens, Academic Lead Net-Zero GRI • Prof Peter Cummings, Principal Scientist Net Zero GRI
14.30-15.30	<p>FLOURISHING COMMUNITIES: STAFF SURVEY</p> <p><i>With reference to Slides in the pre-reading:</i></p> <ul style="list-style-type: none"> • <i>2022 Staff Survey – Summary results</i> • <i>Key messages & themes</i> • <i>University level Actions & related initiatives</i> • <i>Local Action themes from Schools/PS Directorates</i> <p>Round Table Discussion and feedback on:</p> <ul style="list-style-type: none"> • <i>Reflections on key messages</i> • <i>Most important areas to focus on</i> • <i>Specific actions we might take</i> • <i>Thoughts on links between staff and student Engagement/Satisfaction.</i> 	<ul style="list-style-type: none"> • Mr Richard Cloughton, Global Director of HR • Ms Dorothy Wright, Chair of Staff Committee
15.30 – 15.45	Break (refreshments in Private Dining Room)	
15.45 – 16.45	<p>PIONEERING IN EDUCATION: IMPROVING THE STUDENT EXPERIENCE</p> <p>SCENE SETTING (30 mins)</p> <p>A series of short presentations as follows:</p> <ul style="list-style-type: none"> • Overview of Student Experience Enhancement – Prof Malcolm Chrisp • Student Voice: Student Partnership Agreement and Student Surveys – Student Union – Sanjit Krishnakumar and Molly Knight • Impact Statements – Vanessa Northway (<i>recording</i>) • Solvers of Global Challenges - Prof Fiona Grant • Widening Participation – Prof Gillian Thomson • Innovative Assessment – Prof Martha Caddell • Heriot Watt Award – Prof Dennis Wong (<i>recording</i>) <p>BREAKOUT GROUPS (30 mins)</p> <p>“List your top five Pioneering Educational priorities that will capture Heriot Watt’s distinctiveness and that will enhance student experience.” Each group facilitated by an Academic Lead. Priorities to be collated and reported back by Dr Maggie King (Head of Academic Quality)</p> <p><i>With reference to: The Student Partnership Agreement</i></p>	<ul style="list-style-type: none"> • Ms Marta Phillips, Chair of Global Student Life Committee • Prof Malcolm Chrisp, Deputy Principal (Education and Student Life) • Mr Sanjit Krishnakumar, SU President • Ms Molly Knight, SU Vice President, Education) • Vanessa Northway, Deputy Provost, Dubai • Prof Fiona Grant, Associate Principal • Prof Gillian Thomson, Associate Principal • Prof Martha Cadell, Director of Learning and Teaching Academy • Prof Dennis Wong, Deputy Provost Malaysia • Dr Maggie King, Head of Academic Quality

TIME:	TOPIC:	LED BY:
16.45	CLOSING REMARKS	Bruce Pritchard, Chair of Court
16.45pm – 17.00pm	BREAK	
17.00	DRINKS IN THE ATRIUM OF THE SCOTT SUITE	
17.15pm	MEET OUR NEW LEADERS	
18.15pm	DINNER	
19.30pm	CLOSING REMARKS – CHAIR OF COURT	