

**HERIOT-WATT UNIVERSITY  
COURT STRATEGY MEETING  
19 May 2022, 09.00 am - 5.00 pm**

(Meeting in the Craig Room, Edinburgh Campus)

**STRATEGY 2025  
GROWTH AND SUSTAINABILITY**

**PROGRAMME**

<b>TIME:</b>	<b>TOPIC:</b>	<b>LED BY:</b>
9.00-9.30	<b>WELCOME COFFEE AND NETWORKING</b> (in Gibson Room)	
9.15-9.30	<b>COURT BUSINESS ITEM</b> (For Court members only)	Morag McNeill, Chair of Court
9.30-9.50	<b>INTRODUCTION AND OPENING COMMENTS</b>	Prof Richard Williams, Principal and Vice Chancellor and Morag McNeill, Chair of Court
9.50-11.10	<b>GROWTH AND SUSTAINABILITY</b>	Prof Mark Biggs, Morag McNeill, Dr Gill Murray, and Lucy Everest
11.10-11.30	<b>Break</b> (refreshments in Gibson Room)	
11.30-12.30	<b>FINANCIAL PERFORMANCE: THE THREE-YEAR PLAN</b>	Andrew Jefferson GCFO, and Graham Watson, Chair of Finance Committee
12.30-1.30	<b>Lunch</b> (in Gibson Room)	
1.30-2.00	<b>GLOBALLY CONNECTED</b>	Ruth Moir, Lucy Everest and Prof Dennis Wong
2.00-2.45	<b>PIONEERING IN EDUCATION/FLOURISHING COMMUNITIES: STUDENT PARTNERSHIP AGREEMENT AND SPORT</b>	Prof John Sawkins and Emily King, SU President
2.45-3.00	<b>Break</b> (refreshments in Gibson Room)	
3.00-4.10	<b>EXCELLING IN RESEARCH AND ENTERPRISE:</b>	Prof Steve McLaughlin and Richard Armour
4.10-4.55	<b>FLOURISHING COMMUNITIES</b>	Richard Claughton and Dorothy Wright, Chair of Staff Committee
4.55-5.00	<b>CLOSING REMARKS</b>	Morag McNeill

In preparation for the event please review:

the Pack for the Strategy Event on Admincontrol (accessible to all participants); and

the paper to be considered by Court at 9.15 am (linked as Ct4/22/24) (for Court members only)