COURSE DETAILS

Course Code: F71AR
Full Course Title: Applied Risk Management
SCQF Level: 11
SCAF Credits: 15
Available as Elective: No

DELIVERY LEVEL

<table>
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Additional Information:

COURSE AIMS

The aims of this course are:

- To equip students with a variety of tools to tackle problems involving univariate financial time series
- To provide a good grounding in the best practice of risk management within an organisation
- To understand economic measures of capital and capital allocation
- To have a thorough understanding of operational risk in its various forms
- To identify and measure risks and then to take actions to mitigate risks and exploit risky opportunities through good risk management strategies.

LEARNING OUTCOMES – SUBJECT MASTERY

On completion of this course the student should be able to:
- Analyse a variety of financial time series
- Demonstrate a good understanding of the different types of operational risks that might arise in an organisation, and be able to identify potential operational risks in a given scenario
- Use quantitative and qualitative methods for identifying and analysing operational risk
- Demonstrate an understanding of the main international guidelines on good risk management practice and good governance
- Understand how a ratings agency assess risk management practice and use this to improve risk management practice in an organisation
- Show how to measure the economic value of a risky venture and how this can be used to influence decision making
- Understand the different methods for how to allocate capital within an organization and apply these methods in a variety of situations
- Demonstrate how to establish at Board level an organisation's risk appetite, risk objectives and risk tolerances
- Show to optimize risk and opportunities given Board-level constraints on risk appetite and risk tolerances
- Determine an organisation's overall risk exposure
- Show an understanding of the importance of asset-liability modeling for a financial institution
- Analyse real and hypothetical case studies of good and bad risk management practice
- Analyse real and hypothetical scenarios from the perspective of different stakeholders

- Develop and recommend strategies for active management of risks using a variety of methods
  
  o Recommend risk mitigation strategies by transfer of risk
  
  o Develop strategies for management and mitigation of credit risk
  
  o Recommend risk reduction strategies without transferring risk to an external agency
  
  o Demonstrate an understanding of the pros and cons of the different approaches to risk mitigation
  
  o Show an understanding of modern methods for management of interest-rate risk

**LEARNING OUTCOMES – PERSONAL ABILITIES**

- Show an appreciation of the interface between academic theory and industrial practice
- Demonstrate the ability to learn independently and as part of a group
- Manage time, work to deadlines and prioritise workloads
- Present results in a way that demonstrates that they have understood the technical and broader issues of financial risk management
- Show an appreciation of the societal role of risk management in protecting the consumer and other stakeholders
<table>
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| • Operational risk management  
  o Non-quantitative and quantitative methods and tools for managing operational risk  
  o Different ways of quantifying operational risk under Basel II |
| • Banking and insurance regulatory systems |
| • Risk management governance and culture  
  o Risk management governance structures and the risk management culture  
  o Governance issues including agency, audit and legal risk  
  o Rating agency assessments of an organisation's risk management operation |
| • ERM frameworks and assessment |
| • Risk appetite and risk tolerance |
| • Economic capital and capital allocation |
| • Credit risk management |
| • Modelling and assessment of market risk  
  o Models for volatility clustering  
  o Non-normality, fat tails and skewness  
  o Assessment of value at risk  
  o Backtesting VaR models |
F71AR Applied Risk Management

- **Market risk management**
  - Dynamic versus static hedging using financial derivatives; practical considerations

- **Interest rate risk management**
  - Modern approaches to immunisation of interest-rate risk
  - Asset-liability modelling

- **How risks and risky opportunities affect the selection of strategy**

- **Advantages and disadvantages of different approaches to risk reduction; e.g. costs and benefits; information asymmetry; transparency; liquidity; basis risk; moral hazard**

- **Optimising risks and opportunities relative to the Board’s declared risk appetite and risk tolerances**

- **Case studies: examples of past disasters and examples of good practice**
  - Risk analysis of real and hypothetical scenarios including non-quantifiable risks; views of different stakeholders

### COURSE RELATIONSHIPS

N/A

### LOCATION AND ASSESSMENT METHODS

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