

HERIOT-WATT UNIVERSITY

COURT STRATEGY MEETING

7 December 2022, 9.00 am - 5.00 pm, Followed by Dinner to 7.30pm

Meeting in the Scott Suite, Edinburgh Business School, Edinburgh Campus

STRATEGY 2025: Stabilise and Support; Transform; Grow

PROGRAMME

TIME:	TOPIC:	LED BY:
9.00 – 9.30	COURT REGULAR BUSINESS - SEE AGENDA - Approval of Interim Outcome Agreement - Approval of Health and Safety Annual Report and Policy Statement - Update on Dubai Branch Accounts	Mr Bruce Pritchard, Chair of Court Court members only
9.30 - 9.45	WELCOME COFFEE AND NETWORKING (in Private Dining Room)	
9.45 – 10.00	INTRODUCTION AND SCENE SETTING - Chair of Court will open the meeting - Principal will set the scene with reference to his Principal's Report – S2025 and focus on priorities and our framework of Stabilise and Support; Transform; and Grow	- Mr Bruce Pritchard, Chair of Court - Prof Richard Williams, Principal
10.00 – 11.00	FLUX AND FUTURES FOR THE UK HIGHER EDUCATION LANDSCAPE Talk and discussion with Nick Hillman, Director of HEPI	Mr Nick Hillman, Director of Higher Education Policy Institute (HEPI)
11.00 – 11.15	Break (refreshments in Private Dining Room)	
11.15 – 11.45	ANNUAL REVIEW OF STRATEGIC PERFORMANCE AND RISK <u>With reference to:</u> - Updated Principal's Report to Court - Summary slides on SPIs and Strategic Risk overview	- Prof Mark Biggs, Vice-Principal - Ms Kirsty Scanlan, Director of Strategic Planning and Performance - Mr Jon Dye, Head of Assurance
11.45 – 12.45	PATHWAYS FOR FUNDING OUR FUTURE: CAPITAL PLANNING Presentation and discussion with a focus on prioritising student experience and initiatives that deliver sustainable financial return, featuring Student Accommodation	- Mr Andrew Jefferson, GCFO - Prof Heather McGregor, Vice-Principal (Dubai)
12.45 – 13.30	LUNCH (in Private Dining Room, EBS)	

TIME:	TOPIC:	LED BY:
13.30-14.30	EXCELLING IN RESEARCH AND ENTERPRISE: BUILDING IMPACT THROUGH GLOBAL RESEARCH INSTITUTES (GRIs) • <i>Context and key data on the GRI and funding landscape</i> • <i>Discussion with GRI leads on:</i> • <i>how do we maximise our GRI opportunities</i> • <i>what are the barriers to success and how can we address these</i> • <i>Feedback led by GRI leads</i> • <i>Closing comments</i> DPs <i>With reference to:</i> • <i>Update report on GRIs</i>	• Prof Steve McLaughlin, Deputy Principal (Research and Impact) • Prof Gill Murray, Deputy Principal (Enterprise and Business) • Dr Fiona Armstrong, Director Research Engagement • Dr Tracy Shimmield, Director Lyell GRI • Prof Helen Hastie, Co-Academic Lead National Robotarium • Prof Yvan Petillot Co-Academic Lead National Robotarium • Prof Maiwenn Kersaudy-Kerhoas, Co-academic Lead Health and Care Engineering GRI • Prof Eddie Owens, Academic Lead Net-Zero GRI • Prof Peter Cummings, Principal Scientist Net Zero GRI
14.30-15.30	FLOURISHING COMMUNITIES: STAFF SURVEY <i>With reference to Slides in the pre-reading:</i> • <i>2022 Staff Survey – Summary results</i> • <i>Key messages & themes</i> • <i>University level Actions & related initiatives</i> • <i>Local Action themes from Schools/PS Directorates</i> Round Table Discussion and feedback on: • <i>Reflections on key messages</i> • <i>Most important areas to focus on</i> • <i>Specific actions we might take</i> • <i>Thoughts on links between staff and student Engagement/Satisfaction.</i>	• Mr Richard Cloughton, Global Director of HR • Ms Dorothy Wright, Chair of Staff Committee
15.30 – 15.45	Break (refreshments in Private Dining Room)	
15.45 – 16.45	PIONEERING IN EDUCATION: IMPROVING THE STUDENT EXPERIENCE SCENE SETTING (30 mins) A series of short presentations as follows: • Overview of Student Experience Enhancement – Prof Malcolm Chrisp • Student Voice: Student Partnership Agreement and Student Surveys – Student Union – Sanjit Krishnakumar and Molly Knight • Impact Statements – Vanessa Northway (<i>recording</i>) • Solvers of Global Challenges - Prof Fiona Grant • Widening Participation – Prof Gillian Thomson • Innovative Assessment – Prof Martha Caddell • Heriot Watt Award – Prof Dennis Wong (<i>recording</i>) BREAKOUT GROUPS (30 mins) <i>“List your top five Pioneering Educational priorities that will capture Heriot Watt’s distinctiveness and that will enhance student experience.”</i> Each group facilitated by an Academic Lead. Priorities to be collated and reported back by Dr Maggie King (Head of Academic Quality) <i>With reference to: The Student Partnership Agreement</i>	• Ms Marta Phillips, Chair of Global Student Life Committee • Prof Malcolm Chrisp, Deputy Principal (Education and Student Life) • Mr Sanjit Krishnakumar, SU President • Ms Molly Knight, SU Vice President, Education) • Vanessa Northway, Deputy Provost, Dubai • Prof Fiona Grant, Associate Principal • Prof Gillian Thomson, Associate Principal • Prof Martha Cadell, Director of Learning and Teaching Academy • Prof Dennis Wong, Deputy Provost Malaysia • Dr Maggie King, Head of Academic Quality

TIME:	TOPIC:	LED BY:
16.45	CLOSING REMARKS	Bruce Pritchard, Chair of Court
16.45pm – 17.00pm	BREAK	
17.00	DRINKS IN THE ATRIUM OF THE SCOTT SUITE	
17.15pm	MEET OUR NEW LEADERS	
18.15pm	DINNER	
19.30pm	CLOSING REMARKS – CHAIR OF COURT	