

THE COURT

11 December 2025
8:30 – 12:30 (UK time); 12:30 – 16:30 (Dubai time); 16:30 – 20:30 (Malaysia time)
Microsoft Teams

AGENDA

<u>Item No.</u>	<u>Item Title</u>	<u>Paper Ref</u>	<u>Status</u>
1.	ADMINISTRATION		
1.1	Apologies and opening remarks	-	Verbal
1.2	Declarations of interests	-	Verbal
1.3a)	Minutes of the meetings on 2 October 2025 and 6 November 2025, Report from the Court Strategy Day on 6 November 2025 and minute of item approved by correspondence	-	Encl.
1.3b)	Report from the Court Interim Business Committee	Ct6/25/42	Encl.
1.4	Actions Log, Matters Arising and Agenda Tracker	Ct6/25/59	Encl.
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2.	STRATEGIC AND OPERATING UPDATES		
2.1	Strategic Update from the Principal	Presentation	Encl.
*2.1a)	Principal's Report to the Court (in Background Information)	Ct6/25/43	Encl.
2.2	Global update from the Student Representative Bodies	Presentation	Encl.
2.3	Update from the Vice-Principal – with input from the Campus Vice-Principal and Provosts	Presentation	Encl.
2.4	University Secretary Update	Ct6/25/44	Encl.
3.	FORMAL BUSINESS		
3.1	Report from the Finance Committee	Ct6/25/45	Encl.
3.2	Report from the Joint Meeting of the Audit and Risk and Finance Committees	Ct6/25/46	Encl.
3.3	Expansion in the Middle East: Briefing and report on developments and next steps	Ct6/25/47	Encl.
3.4	Gift Acceptance Proposals	Ct6/25/48a Ct6/25/48b	Encl.
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3.5	Report from the Senate	Ct6/25/49	Encl.
3.6	University Health and Safety Committee Annual Report, Policy and Policy Statement	Ct6/25/50	Encl.
3.7	Report from the Governance and Nominations Committee	Ct6/25/51	Encl.
3.8	Report from the Audit and Risk Committee	Ct6/25/52	Encl.

3.9	Report from the Ordinances and Regulations Committee	Ct6/25/53	Encl.
*3.10	Report from the Global People and Culture Committee	Ct6/25/54	Encl.
*3.11	Report from the Environment and Infrastructure Committee	Ct6/25/55	Encl.
*3.12	Report from the Global Student Life Committee	Ct6/25/56	Encl.
3.13	Dubai Power of Attorney – Minor Amendments	Ct6/25/58	Encl.
3.14	Report from the Remuneration Committee	Ct6/25/57	Encl.

4. DATE OF NEXT MEETING

Thursday 12 February 2026 – Principal and Vice-Chancellor Appointment via Microsoft Teams: 10:00 – 10:45 (UK time); 14:00 – 14:45 (Dubai time); 18:00 – 18:45 (Malaysia time).

Thursday 26 March 2026 via Microsoft Teams: 8:30 – 12:30 (UK time); 12:30 – 16:30 (Dubai time); 16:30 – 20:30 (Malaysia time).

5. IN-CAMERA SESSION

This session is for Court members only.