



SHAPING
A GLOBALLY
CONNECTED
UNIVERSITY
TOGETHER



SHAPING
PIONEERING
EDUCATION
TOGETHER



SHAPING
EXCELLENCE
IN RESEARCH
AND ENTERPRISE
TOGETHER



SHAPING
FLOURISHING
COMMUNITIES
TOGETHER



COURT

There will be a meeting of the Court on **Monday 28 June 2021 from 9.00 am** (UK time).

I append a note of the agenda and enclose the relevant papers. **The meeting will take place via Microsoft Teams.**

Please note that papers for matters that are starred (*) are available on the 'For Information' SharePoint site.

Ruth Moir, University Secretary.

AGENDA

Item	Paper Ref	Status
1. FORMAL MATTERS		
1.1 Welcome, Apologies for Absence, Declaration of Interests	-	-
1.2 Minutes of the meetings of the Court held on 25 March 2021 and 26 April 2021 and notes of the Court Strategy Day held on 20 May 2021; and the Joint Court and Senate event held on 24 May 2021	-	Encl. <i>To follow</i>
1.3 Matters arising	-	-
1.4 Court Action Log	-	Encl.
2. DELIVERING STRATEGY 2025		
2.1 Remarks from the Deputy Chair of Court	-	-
2.2 Update from the Principal	Ct6/21/30	Encl.
2.3 1821 Appeal Update	Ct6/21/31	Encl.
2.4 Report from the Student Union	Verbal	-
2.5 Report from the Senate	Ct6/21/32	Encl.
3. STRATEGY 2025: BUILDING FLOURISHING COMMUNITIES / A GLOBALLY CONNECTED UNIVERSITY		
3.1 Report from the Finance Committee	Ct6/21/33	Encl.
a) Heriot-Watt Online Business Case		
b) National Robotarium Business Case		
c) Indoor Tennis Facility Business Case		
BREAK	15 mins	
d) Three-Year Financial Plan 2021-24		
e) Financial Assurance Dashboard		
f) Management Accounts Dashboard (month 9 and end-year projection)		
g) Delivering Strategy 2025 in Dubai: end of project report		
h) Report from the Pensions Working Group (verbal)		

3.2	Report from the Audit and Risk Committee - University Financial Regulations * - Intellectual Property Policy *	Ct6/21/34	Encl.
3.3	Report from the Staff Committee - People Enabler Strategy - Staff Survey	Ct6/21/35	Encl.
3.4	Report from the Remuneration Committee - Global Reward Policy & and Senior Salary Review Procedures - Severance Payments Policy	Ct6/21/36	Encl.
3.5	Report from the Global Student Liaison Committee *	Ct6/21/37	Encl.

4. GOVERNANCE MATTERS

4.1	Report from the Governance and Nominations Committee a) Chair of Court/Deputy Chair of Court b) Court/Court committee mode and future scheduling of meetings c) EBS/SoSS structure & governance update report d) Appointment of Members of Court and Court Committees e) Review of the University Committee for Health & Safety report f) Court committee Terms of Reference review * g) Ordinances (for approval) *	Ct6/21/38	Encl.
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5. ANY OTHER BUSINESS

5.1	Court rolling programme of business *	Ct6/21/39	Encl.
5.2	Valedictions	-	-

6. DATE OF NEXT MEETING

Thursday 30 September 2021

* Note: Items marked with an asterisk (starred items) are not intended for discussion. Any request to 'un-star' an item and open the paper for discussion at the meeting should be made to the University Secretary (with the minute clerk copied in) BY NOON ON THE LAST WORKING DAY BEFORE THE SCHEDULED MEETING DATE.

Where appropriate, items will be lodged for members to view in the Background Information folder on SharePoint only.

