COURT STRATEGY MEETING

Scott Suite, Edinburgh Business School, Edinburgh Campus
6 November 2025, 9.00am – 3.00pm

THEME: BUILDING A BRIDGE FROM S2025 TO S2035
PHASE 1: LAYING THE FOUNDATIONS
Driven by Purpose; Measured by Impact

PROGRAMME

TIME:	TOPIC:	LED BY:
9.00 – 9.20	**FOR COURT MEMBERS ONLY: REGULAR BUSINESS MEETING**	**PROPOSAL FOR APPROVAL REGARDING THE FUTURE ACADEMIC HOME OF THE SCHOOL OF TEXTILES AND DESIGN** **Professor Steve McLaughlin, Vice-Principal**
9.00 - 9.30	**ALL - WELCOME COFFEE AND NETWORKING**	
9.30 – 9.40 10 mins	**INTRODUCTION** **Welcome, introduction and objectives**	**Mr Bruce Pritchard, Chair of Court**
9.40-10.05 15 mins 10 mins	**EXECUTIVE BRIEFING** • *Context, Position and Planning for 25/26* • *Driven by Purpose; Measured by Impact 25/26*	**Prof Richard Williams, Principal and Vice-Chancellor** **Prof Steve McLaughlin, Vice-Principal with Kirsty Scanlan Director of Strategic Planning, Projects and Performance**
10.05 – 10.50	**S2035, PHASE 1: 2025-2028** **Focussing on the 3 Strategic Shifts and 2 Growth Strategies - presenting the role and priorities of the Senate and its Committees in 2025/26 in laying the S2035 foundations for:** • **Learning and Teaching, employability and the student experience** *Prof Tadhg O'Donovan and Russell Brooks* • **Research and Impact, driving excellence and impact in global challenges** *Prof Chris Turney and Prof Gill Murray*	**Led by Prof Steve McLaughlin, Vice-Principal with:** Prof Chris Turney, Deputy Principal (Research and Innovation; and Prof Gill Murray Deputy Principal (Business and Enterprise); Prof Tadhg O'Donovan, Deputy Principal (Education and Student Life); Russell Brooks, Head of HW Online
10.50 - 11.15	**Break**	
11.15 – 12.00 Feedback at 12.00-12.30	**Court Committee Chair led workshops with feedback on their priorities for Laying Foundations for S2035 in the 25/26 session**	**Led by Bruce Pritchard, Chair of Court**
12.30-13.15	**LUNCH**	

TIME:	TOPIC:	LED BY:
13.15 – 14.00	**LAYING FOUNDATIONS FOR STRATEGY 2035: RESEARCH IMPACTING REAL WORLD CHALLENGES - THE LYELL CENTRE** • *Showcasing the Lyell Centre, the first GRI, and its impact on real world challenges* • *Panel Discussion – drawing out the challenges and opportunities*	**Led by Prof Chris Turney with:** Professor Michel Kaiser and Professor Andreas Busch (Co-Directors of the Lyell Centre), followed by a panel discussion with Professor Rob Thomson (Academic Lead of the Health and Care Technologies GRI), Professor Sara Lombardo (Executive Dean, MACS) and Professor Gillian Murray (Deputy Principal for Enterprise and Business)
14.00 – 15.30	**LAYING FOUNDATIONS FOR S2035: AI** **How AI impacts our strategy for growth through the Virtual Campus, and for a portfolio designed to meet graduate and employer needs.** **Presentations, Q&A and discussion session** **Opportunities and challenges/risks for S2035** • Learning and Teaching and Student Experience • Employability • Operational Effectiveness and Staff Experience • Research and Innovation	**Led by Fraser Muir, Global Director of IS, with Prof Tadhg O'Donovan, Deputy Principal (Education and Student Life) and Russell Brooks**
15.30	***Closing Remarks, Chair of Court***	