

**HERIOT-WATT UNIVERSITY
COURT STRATEGY MEETING
19 May 2022, 09.00 am - 5.00 pm**

(Meeting in the Craig Room, Edinburgh Campus)

**STRATEGY 2025
GROWTH AND SUSTAINABILITY**

PROGRAMME

TIME:	TOPIC:	LED BY:
9.00-9.30	WELCOME COFFEE AND NETWORKING (in Gibson Room)	
9.15-9.30	COURT BUSINESS ITEM (For Court members only)	Morag McNeill, Chair of Court
9.30-9.50	INTRODUCTION AND OPENING COMMENTS	Prof Richard Williams, Principal and Vice Chancellor and Morag McNeill, Chair of Court
9.50-11.10	GROWTH AND SUSTAINABILITY	Prof Mark Biggs, Morag McNeill, Dr Gill Murray, and Lucy Everest
11.10-11.30	Break (refreshments in Gibson Room)	
11.30-12.30	FINANCIAL PERFORMANCE: THE THREE-YEAR PLAN	Andrew Jefferson GCFO, and Graham Watson, Chair of Finance Committee
12.30-1.30	Lunch (in Gibson Room)	
1.30-2.00	GLOBALLY CONNECTED	Ruth Moir, Lucy Everest and Prof Dennis Wong
2.00-2.45	PIONEERING IN EDUCATION/FLOURISHING COMMUNITIES: STUDENT PARTNERSHIP AGREEMENT AND SPORT	Prof John Sawkins and Emily King, SU President
2.45-3.00	Break (refreshments in Gibson Room)	
3.00-4.10	EXCELLING IN RESEARCH AND ENTERPRISE:	Prof Steve McLaughlin and Richard Armour
4.10-4.55	FLOURISHING COMMUNITIES	Richard Cloughton and Dorothy Wright, Chair of Staff Committee
4.55-5.00	CLOSING REMARKS	Morag McNeill

In preparation for the event please review:

the Pack for the Strategy Event on Admincontrol (accessible to all participants); and

the paper to be considered by Court at 9.15 am (linked as Ct4/22/24) (for Court members only)