



SHAPING
A GLOBALLY
CONNECTED
UNIVERSITY
TOGETHER



SHAPING
PIONEERING
EDUCATION
TOGETHER



SHAPING
EXCELLENCE
IN RESEARCH
AND ENTERPRISE
TOGETHER



SHAPING
FLOURISHING
COMMUNITIES
TOGETHER



UNIVERSITY COURT:

STRATEGY MEETING: Thursday 20 May 2021, 09.00-13.30 (Meeting by Microsoft Teams)

COURT MEETING: Thursday 20 May 2021, 13.30-13.45 (Meeting by Microsoft Teams)

Please see below the programme for the Strategy Day.

You are invited to view in advance a video on **Global Environmental Sustainability** from [Prof Mercedes Maroto-Valer](#) (please note: the video is embedded in a PowerPoint slide and may take a few moments to open).

Further preparatory papers and the presentations for the day will be lodged on **SharePoint** for participants to view.

The paper for the brief business meeting of Court (1.30 to 1.45 pm) will be circulated under separate cover.

Ruth Moir, University Secretary, 14 May 2021

STRATEGY 2025 AND SUSTAINABILITY

PROGRAMME

TIME:	TOPIC:	LED BY:
9.00 am	Welcome and agenda for the day	Mr Grant Innes, Chair of Court
9.05 am	Introduction and scene setting	Prof Richard Williams, Principal and Vice Chancellor
9.20 am	STRATEGY 2025 – GLOBALLY CONNECTED AND FLOURISHING COMMUNITIES • Student Partnership Agreement and Student Body Annual Reports	Student Representatives
9.45 am	STRATEGY 2025 – UPDATE ON PERFORMANCE • Strategic Priorities • Pioneering in Education • Heriot-Watt Online	Prof Mark Biggs, Vice Principal and Provost with Ms Kirsty Scanlan, Director of Strategic Planning & Performance Prof John Sawkins and Prof Mushtak Al Atabi with Ms Kirsty Scanlan, Director of Strategic Planning & Performance Prof Gill Murray, Deputy Principal, Enterprise and Business
10.30	BREAK (15 mins until 10.45)	





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10.45 am	BUSINESS SUSTAINABILITY • Strategic Risk Landscape • 3 year financial plan • Annual Planning – AP2.0	Ms Ruth Moir, University Secretary Ms Lucy Everest, GCOO Mr Andrew Jefferson, GCFO Prof Mark Biggs, Vice Principal and Provost
11.30 am	Q+A PANEL DISCUSSION	Mr Grant Innes, Chair of Court
12.15 – 12.45	BREAK (30 mins until 12.45 pm)	
12.45	SUSTAINABILITY - FLOURISHING COMMUNITIES	Richard Cloughton, GDHR, with Prof Mark Biggs, Vice-Principal and Provost
13.15	Q&A and Closing reflections	Mr Grant Innes and Professor Richard Williams
13.30	Approximate end time for Strategy event	

NB Court members should note that a brief Court Business Meeting will follow from 13.30-13.45
(a separate Teams link and link to SharePoint site will be mailed under separate cover)



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