



SHAPING
A GLOBALLY
CONNECTED
UNIVERSITY
TOGETHER



SHAPING
PIONEERING
EDUCATION
TOGETHER



SHAPING
EXCELLENCE
IN RESEARCH
AND ENTERPRISE
TOGETHER



SHAPING
FLOURISHING
COMMUNITIES
TOGETHER



COURT

There will be a meeting of the Court on **Thursday 4 February 2021 from 9.00 am**. I append a note of the agenda and enclose the relevant papers. **The meeting will take place via Microsoft Teams.**
Ruth Moir, University Secretary.

AGENDA

Item

1. FORMAL MATTERS

- 1.1 Apologies
- 1.2 Minutes of the meeting of the Court held on 20 November 2020 and notes of the Court Strategy Day held on 11 December 2020.
- 1.3 Declaration of interests
- 1.4 Matters arising
 - USS Pensions Working Group
- 1.5 Court Action Log

2. DELIVERING STRATEGY 2025

- 2.1 Remarks from the Chair of Court / Report from the Chairs/Executive Group
- 2.2 Update from the Principal
 - Pulse Survey January 2021
- 2.3 Report from the Student Union
- 2.4 Student recruitment update report

BREAK

3. STRATEGY 2025: BUILDING FLOURISHING COMMUNITIES / A GLOBALLY CONNECTED UNIVERSITY

- 3.1 Global Environmental Sustainability Strategy
- 3.2 Delivering Strategy 2025 in Dubai: update report

4. GOVERNANCE MATTERS

- 4.1 Appointment of Pro-Chancellor Malaysia
- 4.2 SFC/HWU Interim Outcome Agreement
- 4.3 Court Effectiveness Review 2020/21

6. DATE OF NEXT MEETINGS

- Friday 26 February 2021 (additional meeting to consider Annual Accounts and Financial Statements and University Strategic Risk Register)
- Thursday 25 March 2021 (ordinary meeting)

* Note: Items marked with an asterisk (starred items) are not intended for discussion. Any request to un-star an item and open up the paper for discussion at the meeting should be made to the Secretary of the University (with the minute clerk copied in) BY NOON ON THE LAST WORKING DAY BEFORE THE SCHEDULED MEETING DATE. *All of these items are available on SharePoint only.*

